FY2021 1st Half Financial Results
(Six Months Ended August 31, 2021)

Notes:

- Yaskawa Group has voluntarily adopted International Financial Reporting Standards (IFRS) since its Annual Securities Report submitted on May 28, 2020, in order to enhance business management through the unification of accounting standards and to improve the international comparability of financial information in capital markets.

- The information within this document is made as of the date of writing. Any forward-looking statement is made according to the assumptions of management and are subject to change as a result of risks and uncertainties. YASKAWA Electric Corporation undertakes no obligation to update or revise these forward-looking statements, whether as a result of new information, future events, or otherwise.

- Figures in this document are rounded off, and may differ from those in other documents such as financial results.

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Business Overview

Motion Control

- **Core products**
  - AC servo motors and controllers
  - Linear servo motors
  - AC drives
  - PM motor

Robotics

- **Core products**
  - Industrial robots
    - Arc and spot welding robots, painting robots
    - FPD glass sheet transfer robots, handling robots
  - Semiconductor wafer transfer robots
  - Biomedical robots
  - Collaborative robots

System Engineering

- **Core products**
  - Large-scale wind power generator and converter
  - PV inverters
  - Electrical instrumentation systems for water supply plants and sewage treatment facilities
  - Electrical systems for steel plants

Other

- Logistics
1. FY2021 1H Financial Results (Six Months Ended August 31, 2021)
Normalization from COVID-19 crisis progressed, and aggressive capital investment continued in the manufacturing industry as a whole.

Significant increase in revenue and profit in response to strong demand on a global basis.

### FY2021 1H Financial Results (Highlights)

<table>
<thead>
<tr>
<th></th>
<th>FY2021 1H Results</th>
<th>FY2020 1H Results</th>
<th>Changes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>¥ 239.9bn.</td>
<td>¥ 186.8bn.</td>
<td>+¥ 53.1bn. (+28.4%)</td>
</tr>
<tr>
<td>Operating profit</td>
<td>¥ 26.9bn.</td>
<td>¥ 13.3bn.</td>
<td>+¥ 13.6bn. (+102.1%)</td>
</tr>
<tr>
<td>Profit before tax</td>
<td>¥ 27.8bn.</td>
<td>¥ 13.1bn.</td>
<td>+¥ 14.7bn. (+112.3%)</td>
</tr>
<tr>
<td>Profit attributable</td>
<td>¥ 21.2bn.</td>
<td>¥ 9.5bn.</td>
<td>+¥ 11.7bn. (+122.5%)</td>
</tr>
</tbody>
</table>
## FY2021 1H Financial Results by Business Segment

- Global expansion of automotive, semiconductor and electronic components markets and continued investment in new infrastructure in China
- Significant increase in revenue and profit in major segments

### FY2021 1H Financial Results by Business Segment

<table>
<thead>
<tr>
<th></th>
<th>FY2021 1H Results (Billions of yen)</th>
<th>FY2020 1H Results (Billions of yen)</th>
<th>Changes</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amounts</td>
<td>%</td>
<td>Amounts</td>
</tr>
<tr>
<td>Revenue</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motion Control</td>
<td>239.9</td>
<td>186.8</td>
<td>+53.1</td>
</tr>
<tr>
<td>Robotics</td>
<td>116.5</td>
<td>85.9</td>
<td>+30.6</td>
</tr>
<tr>
<td>System Engineering</td>
<td>86.4</td>
<td>65.4</td>
<td>+21.0</td>
</tr>
<tr>
<td>Other</td>
<td>27.1</td>
<td>24.4</td>
<td>+2.7</td>
</tr>
<tr>
<td></td>
<td>9.9</td>
<td>11.2</td>
<td>-1.3</td>
</tr>
<tr>
<td>Operating profit</td>
<td>26.9</td>
<td>13.3</td>
<td>+13.6</td>
</tr>
<tr>
<td>Motion Control</td>
<td>19.7</td>
<td>12.4</td>
<td>+7.3</td>
</tr>
<tr>
<td>Robotics</td>
<td>7.0</td>
<td>2.5</td>
<td>+4.5</td>
</tr>
<tr>
<td>System Engineering</td>
<td>1.2</td>
<td>0.2</td>
<td>+1.0</td>
</tr>
<tr>
<td>Other</td>
<td>0.0</td>
<td>-0.2</td>
<td>+0.2</td>
</tr>
<tr>
<td>Elimination or Corporate</td>
<td>-1.0</td>
<td>-1.6</td>
<td>+0.6</td>
</tr>
</tbody>
</table>

- Profit ratio

- FY2021 1H Revenue: 26.9 (11.2%) vs. FY2020 1H Revenue: 13.3 (7.1%)
- FY2021 1H Operating profit: 26.9 (11.2%) vs. FY2020 1H Operating profit: 13.3 (7.1%)

### Notes
- Global expansion of automotive, semiconductor and electronic components markets and continued investment in new infrastructure in China
- Significant increase in revenue and profit in major segments
**Revenue**

- In AC servo & controller business, demand for semiconductors and electronic components remained at a high level globally, and in China, 5G and new energy-related capital investment continued, resulting in strong sales.

- In Drives business, in addition to the global market recovery, demand for infrastructure and textile-related products in China expanded, and revenue posted growth.

**Operating Profit**

- Increased due to an increase in revenue despite higher logistics and raw material costs.

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**Revenue breakdown by region**

- **Asia Countries except China**: 13%
- **Japan**: 25%
- **China**: 31%
- **Europe**: 20%
- **The Americas**: 11%
- **Other**: 0%
Business Segment Overview: Robotics

[Revenue]
- In the automobile market, investment accompanying the expansion of the automation field in production facilities and demand related to electric vehicles (EVs) and batteries increased.
- Continued investment in general industries such as logistics, food, and 3C* for the purpose of upgrading and automating production
- Solid sales of semiconductor robots

[Operating Profit]
- Significantly increased, supported by the revenue growth and improvement of capacity utilization

*3C: Capital letters of computer, communication, and consumer electronics

Revenue breakdown by region

- China: 32%
- Japan: 22%
- The Americas: 13%
- Europe: 21%
- Other: 0%
- Asian Countries except China: 12%

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Business Segment Overview: System Engineering

[Revenue]
- Normalization from COVID-19 crisis boosted revenue of electrical systems for water and sewage systems and of electrical equipment for large-scale wind turbines.
- While steel plant-related revenue in Japan was sluggish, overseas revenue for port cranes were firm.

[Operating Profit]
- Increased due to thorough profit management and continued cost control

Revenue breakdown by region

Revenue (Billions of yen)
- FY2020 1H: 24.4
- FY2021 1H: 27.1

Operating profit (Billions of yen)
- FY2020 1H: 0.2
- FY2021 1H: 1.2

Operating profit ratio (%)
- FY2020 1H: 0.8%
- FY2021 1H: 4.5%
Revenue Breakdown by Business Segment

FY2020 1H

- System Engineering: 13%
- Robotics: 35%
- Other: 6%

Revenue: ¥186.8 bn.

FY2021 1H

- System Engineering: 11%
- Robotics: 36%
- Other: 4%

Revenue: ¥239.9 bn.
## Revenue Breakdown by Destination (1)

### Significant growth in all regions

<table>
<thead>
<tr>
<th></th>
<th>FY2021 1H Results</th>
<th>FY2020 1H Results</th>
<th>Changes</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amounts</td>
<td>Amounts</td>
<td>%</td>
</tr>
<tr>
<td>Revenue</td>
<td>239.9</td>
<td>186.8</td>
<td>+53.1</td>
</tr>
<tr>
<td>Japan</td>
<td>72.9</td>
<td>67.1</td>
<td>+5.8</td>
</tr>
<tr>
<td>Overseas</td>
<td>167.0</td>
<td>119.7</td>
<td>+47.3</td>
</tr>
<tr>
<td>The Americas</td>
<td>36.3</td>
<td>29.0</td>
<td>+7.3</td>
</tr>
<tr>
<td>Europe</td>
<td>35.3</td>
<td>23.7</td>
<td>+11.7</td>
</tr>
<tr>
<td>China</td>
<td>69.0</td>
<td>48.1</td>
<td>+20.9</td>
</tr>
<tr>
<td>Asian Countries except China</td>
<td>26.2</td>
<td>18.9</td>
<td>+7.3</td>
</tr>
<tr>
<td>Other</td>
<td>0.2</td>
<td>0.1</td>
<td>+0.1</td>
</tr>
</tbody>
</table>

Note: Europe includes Middle East and Africa.
Revenue Breakdown by Destination (2)

FY2020 1H

- Japan: 36%
- Overseas: 64%
- China: 26%
- The Americas: 15%
- Europe: 13%
- Asian Countries except China: 10%
- Other: 0%

Revenue: ¥ 186.8 bn.

FY2021 1H

- Japan: 30%
- Overseas: 70%
- China: 29%
- The Americas: 15%
- Europe: 15%
- Asian Countries except China: 11%
- Other: 0%

Revenue: ¥ 239.9 bn.

Note: Europe includes Middle East and Africa.
Breakdown of Changes in Operating Profit (FY2020 1H → FY2021 1H)

Profit increase due to sales increase

+21.7

Decrease in added value

-4.2

Increase in total expenses

-7.5

Other

-0.9

FY2021 1H

26.9

FY2020 1H

13.3

+4.5

Effects of changes in forex rates

+13.6

The calculation method has been changed since FY 2021 1Q

*1 Changed from gross profit margin to marginal profit ratio
*2 Changed from SG & A to total expense (SG & A + factory overhead cost)
Initiatives in FY2021 1H

➢ Establishment of “i3-Mechatronics" business model

➔ Development capabilities
  • Started full-scale operation of YASKAWA Technology Center (September 2021)
  • Accelerated agricultural automation through business alliance with JA ZEN-NOH*
  • Started comprehensive cooperation with Kyushu University in Japan (June 2021)

➔ Production capabilities
  • Strengthened production capability at AC drive plant in Japan with the i3-Mechatronics concept

➔ Sales capabilities
  • Launched YRM-X (ten) controller, which synchronizes various data in cells at high speed, in real time, and over time for integrated control (June 2021)

➢ Reinforcement of management foundation that contributes to sustainable society/businesses

  • Signing of the United Nations Global Compact (August 2021)
  • "Materiality KPIs" set based on the sustainability policy (formulated in March 2021) and disclosed in YASKAWA Report 2021

* National Federation of Agricultural Cooperative Associations of Japan

Business alliance with JA ZEN-NOH (Selection of strawberries)

YRM-X Controller
2. FY2021 Full-Year Forecasts
(Year Ending February 28, 2022)
FY2021 Full-Year Financial Forecasts (Highlights)

- Made upward revisions to full-year forecasts due to higher-than-expected orders in the first half for Motion Control and Robotics

<table>
<thead>
<tr>
<th></th>
<th>FY2021 Forecasts</th>
<th>FY2020 Results</th>
<th>Changes</th>
<th>FY2021 Previous forecasts*</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>¥ 485.0bn.</td>
<td>¥ 389.7bn.</td>
<td>+¥ 95.3bn. +24.5%</td>
<td>¥ 460.0bn.</td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td>¥ 58.0bn.</td>
<td>¥ 27.2bn.</td>
<td>+¥ 30.8bn. +113.4%</td>
<td>¥ 54.0bn.</td>
</tr>
<tr>
<td><strong>Profit before tax</strong></td>
<td>¥ 59.5bn.</td>
<td>¥ 27.2bn.</td>
<td>+¥ 32.3bn. +119.0%</td>
<td>¥ 55.5bn.</td>
</tr>
<tr>
<td><strong>Profit attributable</strong></td>
<td>¥ 42.5bn.</td>
<td>¥ 18.9bn.</td>
<td>+¥ 23.6bn. +124.5%</td>
<td>¥ 41.0bn.</td>
</tr>
</tbody>
</table>

* Announced on July 9, 2021
## FY2021 Full-Year Financial Forecasts by Business Segment

<table>
<thead>
<tr>
<th></th>
<th>FY2021 Forecasts (Billions of yen)</th>
<th>FY2021 Profit ratio</th>
<th>FY2020 Results (Billions of yen)</th>
<th>FY2020 Profit ratio</th>
<th>Changes in Profit ratio Amounts (Billions of yen)</th>
<th>Changes in Profit ratio %</th>
<th>FY2021 Previous forecasts* (Billions of yen)</th>
<th>FY2021 Profit ratio</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motion Control</td>
<td>485.0</td>
<td>389.7</td>
<td>+95.3</td>
<td>+24.5%</td>
<td></td>
<td></td>
<td>460.0</td>
<td>12.0%</td>
</tr>
<tr>
<td>Robotics</td>
<td>232.5</td>
<td>176.0</td>
<td>+56.5</td>
<td>+32.1%</td>
<td></td>
<td></td>
<td>215.0</td>
<td>10.0%</td>
</tr>
<tr>
<td>System Engineering</td>
<td>179.5</td>
<td>139.5</td>
<td>+40.0</td>
<td>+28.7%</td>
<td></td>
<td></td>
<td>175.0</td>
<td>9.5%</td>
</tr>
<tr>
<td>Other</td>
<td>53.0</td>
<td>50.8</td>
<td>+2.2</td>
<td>+4.4%</td>
<td></td>
<td></td>
<td>50.0</td>
<td>-12.0%</td>
</tr>
<tr>
<td></td>
<td>20.0</td>
<td>23.4</td>
<td>-3.4</td>
<td>-14.7%</td>
<td></td>
<td></td>
<td>20.0</td>
<td>-11.0%</td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motion Control</td>
<td>58.0</td>
<td>27.2</td>
<td>+30.8</td>
<td>+113.4%</td>
<td></td>
<td></td>
<td>54.0</td>
<td>11.7%</td>
</tr>
<tr>
<td>Robotics</td>
<td>42.2</td>
<td>24.6</td>
<td>+17.6</td>
<td>+71.7%</td>
<td></td>
<td></td>
<td>39.3</td>
<td>18.3%</td>
</tr>
<tr>
<td>System Engineering</td>
<td>18.0</td>
<td>6.9</td>
<td>+11.1</td>
<td>+160.6%</td>
<td></td>
<td></td>
<td>17.9</td>
<td>10.2%</td>
</tr>
<tr>
<td>Other</td>
<td>2.7</td>
<td>-1.0</td>
<td>+3.7</td>
<td>-</td>
<td></td>
<td></td>
<td>1.3</td>
<td>2.6%</td>
</tr>
<tr>
<td>Other</td>
<td>0.5</td>
<td>0.3</td>
<td>+0.2</td>
<td>+66.1%</td>
<td></td>
<td></td>
<td>0.0</td>
<td>0.0%</td>
</tr>
<tr>
<td>Elimination or Corporate</td>
<td>-5.4</td>
<td>-3.6</td>
<td>-1.8</td>
<td>-</td>
<td></td>
<td></td>
<td>-4.5</td>
<td>-</td>
</tr>
</tbody>
</table>

* Announced on July 9, 2021
Breakdown of Changes in Operating Profit (FY2020 → FY2021 Forecasts)

(Billions of yen)

Profit increase due to revenue increase *1: +40.7
Decrease in added value *1: -0.2
Increase in total expenses *2: -15.1
Other: -1.2

FY2021 Forecasts: 58.0

Effects of changes in forex rates: +6.7

FY2020: 27.2

*The calculation method has been changed since FY 2021 1Q
*1 Changed from gross profit margin to marginal profit ratio
*2 Changed from SG & A to total expense (SG & A + factory overhead cost)
Establishment of “i³-Mechatronics" business model

- Development capabilities
  - Strengthening cross-functional development systems in YASKAWA Technology Center

- Production capabilities
  - Improving productivity by establishing the Yaskawa Solution Factory concept at major plants* in Japan and China
  *AC servo drive plant (Iruma, Japan/Shenyang, China)
  AC drive plant (Yukuhashi, Japan/Shanghai, China)
  Robot plant (Kitakyushu Japan/Changzhou, China)

- Sales capabilities
  - Strengthen solution proposals with partners such as i³-Mechatronics CLUB and SItier
  - Expansion of service business and enhancement of added value through introduction of new services and new fee system

Reinforcement of management foundation that contributes to sustainable society/businesses

- Digital Management through YDX (YASKAWA Digital Transformation)
  - Accelerate standardization of development, production, and sales operations based on integrated data
3. Reference
## Capital Expenditure, R&D Investment, Forex Rates and Sensitivity

### Capital expenditure, R&D investment

<table>
<thead>
<tr>
<th></th>
<th>F Y 2 0 1 9</th>
<th>F Y 2 0 2 0</th>
<th>F Y 2 0 2 1 (Plan)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital expenditure</td>
<td>25.47</td>
<td>22.79</td>
<td>25.00</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>16.75</td>
<td>16.09</td>
<td>17.00</td>
</tr>
<tr>
<td>R&amp;D investment</td>
<td>19.00</td>
<td>17.85</td>
<td>18.00</td>
</tr>
</tbody>
</table>

### Forex rates

<table>
<thead>
<tr>
<th></th>
<th>F Y 2 0 1 9</th>
<th>F Y 2 0 2 0</th>
<th>F Y 2 0 2 1 (Forcasts)</th>
</tr>
</thead>
<tbody>
<tr>
<td>USD</td>
<td>109.2</td>
<td>108.8</td>
<td>109.0</td>
</tr>
<tr>
<td>EUR</td>
<td>122.6</td>
<td>120.1</td>
<td>121.4</td>
</tr>
<tr>
<td>CNY</td>
<td>15.91</td>
<td>15.48</td>
<td>15.70</td>
</tr>
<tr>
<td>KRW</td>
<td>0.093</td>
<td>0.092</td>
<td>0.093</td>
</tr>
</tbody>
</table>

Note: Average rate during the period

### Forex sensitivity

**Impact of 1% fluctuation** (FY2021 Full-Year Forecasts)

<table>
<thead>
<tr>
<th></th>
<th>Revenue</th>
<th>Operating profit</th>
</tr>
</thead>
<tbody>
<tr>
<td>USD</td>
<td>approx. 0.89</td>
<td>approx. 0.26</td>
</tr>
<tr>
<td>EUR</td>
<td>approx. 0.75</td>
<td>approx. 0.22</td>
</tr>
<tr>
<td>CNY</td>
<td>approx. 1.21</td>
<td>approx. 0.43</td>
</tr>
<tr>
<td>KRW</td>
<td>approx. 0.23</td>
<td>approx. 0.17</td>
</tr>
</tbody>
</table>
Financial Indices

**As of February 28, 2021**
- Ratio of equity attributable to owners of parent: 50.5%
- Equity attributable to owners of parent: 246.3 billion yen
- Interest-bearing debt: 76.5 billion yen
- D/E ratio: 0.31
  (Net D/E ratio): 0.10
- Inventory: 101.5 billion yen
  (Turnover): (3.1 months)
- ROE: 8.0%
- ROIC: 7.0%

**As of August 31, 2021**
- Ratio of equity attributable to owners of parent: 52.4%
- Equity attributable to owners of parent: 270.2 billion yen
- Interest-bearing debt: 72.3 billion yen
- D/E ratio: 0.27
  (Net D/E ratio): 0.07
- Inventory: 109.2 billion yen
  (Turnover): (2.7 months)

*Interest-bearing debt includes lease obligations.
*Inventory at the end of the period is used for calculating turnover months.
*ROE = Profit attributable to owners of parent / Shareholders' equity (average of beginning and end of fiscal year)
*ROIC = Profit attributable to owners of parent / Invested capital

(Billions of yen)

---

---|---|---|---|---|---|---|---|---|---|---|---|---
2.5 | 6.4 | 24.6 | 24.0 | 29.0 | 32.0 | 33.8 | 46.1 | 34.3 | 21.5 | 39.6 | 25.8

---|---|---|---|---|---|---|---|---|---|---|---|---
-6.7 | -11.9 | -18.1 | -16.9 | -27.9 | -22.4 | -18.9 | -18.9 | -27.1 | -20.6 | -9.6 | -16.2

---|---|---|---|---|---|---|---|---|---|---|---|---
-4.3 | -5.5 | 6.6 | 7.0 | 1.1 | 9.5 | 14.8 | 27.2 | 7.2 | 0.8 | 30.0 | 9.6

[Note] Data up to FY2017 are based on Japanese GAAP.
Revenue / Operating Profit (FY2011 - FY2021 Forecasts)

(Billions of yen)

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>307.1</td>
<td>310.4</td>
<td>363.6</td>
<td>400.2</td>
<td>411.3</td>
<td>394.9</td>
<td>464.5</td>
<td>474.6</td>
<td>411.0</td>
<td>389.7</td>
<td>485.0</td>
</tr>
</tbody>
</table>

Revenue
Operating profit
Operating profit ratio

Challenge 100 | Realize 100 | Dash 25 | Challenge 25 Plus

Note1: Data up to FY2017 are based on Japanese GAAP.
Note2: The data for FY2017 are made on a reference basis. (March 21, 2017 – March 20, 2018)
Quarterly Revenue Trends (1)

Business segment

Destination

(Billions of yen)

Note: (M) = Motion Control  (R) = Robotics  (S) = System Engineering
Quarterly Revenue Trends (2)

(Billions of yen)

Motion Control

Robotics

(Billions of yen)
Quarterly Order Trends by Business Segment

*Average forex rates during period used

(Billions of Yen)

<table>
<thead>
<tr>
<th></th>
<th>FY2019</th>
<th>FY2020</th>
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<tr>
<td>QoQ</td>
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<tr>
<td><strong>YoY (M)</strong></td>
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<td><strong>QoQ (M)</strong></td>
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<td>-7%</td>
<td>0%</td>
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</tr>
<tr>
<td><strong>QoQ (R)</strong></td>
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<td><strong>QoQ (S)</strong></td>
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Note: (M) = Motion Control  (R) = Robotics  (S) = System Engineering
Quarterly Order Trends by Destination *Average forex rates during period used

<table>
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<tr>
<th></th>
<th>1Q</th>
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<th>3Q</th>
<th>4Q</th>
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<tbody>
<tr>
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<td>-14%</td>
<td>-0%</td>
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<td>-8%</td>
<td>+14%</td>
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</tr>
<tr>
<td><strong>YoY</strong></td>
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<tr>
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<tr>
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<td>+8%</td>
<td>+31%</td>
<td>+54%</td>
<td>+71%</td>
</tr>
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</table>

| **QoQ**|     |     |     |     |     |     |     |     |     |     |
| Japan  | -7% | +17%| -5% | +3% | -15%| -4% | +5% | +17%| +2% | +13%|
| The Americas | -6% | +5% | -8% | +4% | -29%| +6% | +7% | +26%| +21%| +5% |
| Europe | +32%| -34%| +27%| -21%| +10%| -20%| +46%| +8% | +26%| -5% |
| China  | +35%| -23%| -3% | -16%| +57%| -12%| +10%| +7% | +52%| -13%|
| Other Asian Countries | -5% | -5% | -11%| +16%| -10%| -15%| +22%| +41%| +6% | -6% |
Major Production Bases

- YASKAWA Electric UK Ltd.
  - Scotland
- YASKAWA Nordic AB
  - Sweden
- YASKAWA SHOU GANG ROBOT CO., LTD.
  - China
- YASKAWA India Private Ltd.
  - Robotics Div.
  - India
- YASKAWA America, Inc.
  - Drives & Motion Div.
  - U.S.
- YASKAWA SHOU GANG ROBOT CO., LTD.
  - China
- YASKAWA America, Inc.
  - Motoman Robotics Div.
  - U.S.
- YASKAWA Electric (Shenyang) Co., Ltd
- YASKAWA Canada, Ltd.
  - Canada
- YASKAWA Europe GmbH
  - Robotics Div.
  - Germany
- YASKAWA Europe Robotics d.o.o
  - Slovenia
- YASKAWA (China) Robotics Co., Ltd
  - China
- Shanghai Yaskawa Drive Co., Ltd.
  - China
- YASKAWA Mexico, S.A. de C.V.
  - Mexico
- YASKAWA Elétrico do Brasil Ltda.
  - Motoman Robotics do Brasil
  - Brazil
- YASKAWA Electric Corp.
  - [Production bases in Japan]
  - - Yahata-nishi Plant (Yaskawa Robot Center)
  - - Yahata-higashi Plant
  - - Yukuhashi Plant (Drive Center/ System Engineering Center)
  - - Iruma Plant (Solution Center)
  - - Nakama Plant

- Production bases in Japan
- Major overseas production bases