

Long-term Financial Data (FY2014-FY2024)

Japanese GAAP

(Fiscal year)		2014	2015	2016	2017 ^{*3}	2018	2019
Net sales		400,153	411,260	394,883	448,523	474,638	410,957
Gross profit		126,890	134,147	124,018	154,174	156,353	124,496
Operating profit		31,532	36,730	30,409	54,126	53,098	24,198
Profit before income taxes		34,413	35,202	29,910	53,556	55,051	24,642
Profit attributable to owners of parent		24,819	22,365	20,397	39,749	42,524	15,572
Business Segment Information^{*1*2}							
Motion Control	Net sales	188,116	187,548	172,025	212,095	213,260	180,446
	Operating profit	21,748	22,413	22,772	41,729	34,697	20,554
	Operating profit ratio (%)	11.6	12.0	13.2	19.7	16.3	11.4
Robotics	Net sales	135,956	154,068	139,993	163,379	177,995	152,170
	Operating profit	10,558	15,304	10,253	17,761	17,986	6,503
	Operating profit ratio (%)	7.8	9.9	7.3	10.9	10.1	4.3
System Engineering	Net sales	40,980	43,053	59,354	52,934	51,627	55,535
	Operating profit	-768	-760	-591	-3,794	-770	469
	Operating profit ratio (%)	-1.9	-1.8	-1.0	-7.2	-1.5	0.8
Sales by Destination ^{*4}							
Japan		144,246	135,495	134,205	133,896	154,539	151,481
The Americas		72,616	85,088	74,691	83,078	84,908	73,906
Europe		46,921	52,011	50,736	60,879	70,436	61,275
China		85,017	81,938	81,246	103,313	103,404	79,974
Asia except China		47,761	52,355	49,798	63,397	60,914	43,892
Other		3,590	4,370	4,205	3,957	435	428
Overseas sales ratio(%)		64.0	67.1	66.0	70.1	67.4	63.1
Cash Flow							
Cash flows from operating activities		29,023	31,954	33,752	46,054	34,347	21,480
Cash flows from investing activities		-27,874	-22,421	-18,936	-18,852	-27,111	-20,645
Free cash flows		1,149	9,533	14,816	27,202	7,236	835
Cash flows from financing activities		-1,471	-2,601	-16,453	-4,820	-10,268	491
Cash and cash equivalents at end of period		24,347	31,656	29,735	42,213	39,289	40,307
Per Share Information							
Earning (yen)		98.45	84.71	76.60	149.35	161.00	59.42
Dividends (yen)		20.00	20.00	20.00	40.00	52.00	52.00
End of the Fiscal Year							
Total assets		388,205	373,533	387,512	441,249	463,965	450,127
Interest-bearing debt		52,430	48,426	36,765	32,247	55,415	81,578
Shareholders' equity		171,388	181,281	198,513	235,865	243,967	228,362
Management and Financial Indicators							
Operating profit ratio (%)		7.9	8.9	7.7	12.1	11.2	5.9
ROE: Return on equity (%)		16.3	12.8	10.7	18.3	17.9	6.6
Shareholders' equity ratio (%)		44.1	48.5	51.2	53.5	52.6	50.7
Debt-to-equity ratio (times)		0.31	0.27	0.19	0.14	0.22	0.36
Dividend payout ratio (%)		20.3	23.6	26.1	26.8	32.3	87.5
Exchange Rate							
U.S. dollar (yen)		108.2	120.8	108.4	111.5	110.5	109.0
Euro (yen)		139.7	133.0	119.2	128.8	128.9	121.4

^{*1} Revisions were made to the division of businesses segments starting FY2017. The PV inverter business, which was previously included in Motion Control, is included in System Engineering. Figures and profit ratios of each segment for FY2016 reflect this change. The change is not applied to figures and profit ratios for the period up until FY2015.

^{*2} From FY2020, high-pressure AC drive systems were included in the Systems Engineering segment, but are now included in the Motion Control segment. Amounts and operating profit ratios for each segment are presented on the basis after the change of segments for FY2019 and before the change of segments for the period up to FY2018.

2020	2021	2022	2023	2024	(Fiscal year)	
389,712	479,082	555,955	575,658	537,682	Revenue	
116,370	168,644	192,006	209,100	191,481	Gross profit	
27,180	52,860		66,225	50,156	Operating profit	
27,172	55,378	71,134	69,078	78,454	Profit before tax	
18,927	38,354	51,783	50,687	56,987	Profit attributable to owners of parent	
Business Segment Information ^{*1*2*5}						
176,014	227,260	252,126	269,416	238,752	Revenue	
24,576	38,161	36,193	38,975	23,005	Operating profit	Motion Control
14.0	16.8	14.4	14.5	9.6	Operating profit ratio (%)	
139,494	178,670	223,829	234,680	237,413	Revenue	
6,907	17,248	26,126	25,149	23,751	Operating profit	Robotics
5.0	9.7	11.7	10.7	10.0	Operating profit ratio (%)	
50,763	52,265	51,111	46,074	38,352	Revenue	
-1,030	2,126	2,574	4,857	4,605	Operating profit	System Engineering
-2.0	4.1	5.0	10.5	12.0	Operating profit ratio (%)	
Revenue by Location ^{*4}						
135,908	150,190	162,405	159,576	149,207	Japan	
58,928	80,705	116,956	134,254	129,473	The Americas	
54,822	73,726	81,393	90,087	72,965	EMEA	
97,938	126,055	135,860	125,021	113,086	China	
41,818	48,405	59,339	66,718	72,949	Asia except China	
296	—	—	—	—	Other	
65.1	68.7	70.8	72.3	72.2	Overseas revenue ratio (%)	
Cash Flow						
39,602	49,233	-2,209	54,619	56,505	Net cash provided by operating activities	
-9,601	-24,165	-19,694	-29,346	-21,287	Net cash used in investing activities	
30,000	25,067	-21,904	25,272	35,218	Free cash flows	
-20,284	-22,475	7,197	-29,416	-15,673	Net cash provided by (used in) financing activities	
50,953	55,151	42,274	40,279	59,028	Cash and cash equivalents at end of period	
Per Share Information						
72.41	146.72	198.07	193.87	218.62	Earnings per share (yen)	
24.00	52.00	64.00	64.00	68.00	Dividends per share (yen)	
End of the Fiscal Year						
487,428	559,038	653,132	702,335	743,774	Total assets	
76,543	68,046	99,565	95,901	109,527	Interest-bearing debt	
246,266	291,234	347,499	399,338	431,188	Equity attributable to owners of parent	
Management and Financial Indicators						
7.0	11.0	12.3	11.5	9.3	Operating profit ratio (%)	
8.0	14.3	16.2	13.6	13.7	ROE: Return on equity (%)	
50.5	52.1	53.2	56.9	58.0	Ratio of equity attributable to owners of parent to total assets (%)	
0.31	0.23	0.29	0.24	0.25	Debt-to-equity ratio (times)	
33.1	35.4	32.3	33.0	31.1	Dividend payout ratio (%)	
Average Exchange Rate						
106.0	111.5	134.1	143.2	152.7	U.S. dollar (yen)	
122.8	130.4	139.8	155.1	164.0	Euro (yen)	

^{*3} The Company changed its accounting period starting FY2017 from March 20 to the last day of February. As a transitional year for this change, FY2017 was from March 21, 2017 to February 28, 2018.

^{*4} Regional revenue is disclosed by destination up to FY2020, and by location since FY2021.

^{*5} From FY2024, we revised the segment classification of PV inverter, which had been included in the System Engineering segment, to be included in the Motion Control segment. Amounts and operating margins for each segment are presented based on the revised information for FY2023 and on the basis before segment changes up to FY2022.

IR activities

Yaskawa believes it is important to promote constructive dialogue with shareholders and investors in order to achieve sustainable growth and increase corporate value over the medium to long term. When necessary, the President, the Director in charge of Investor Relations, the General Manager of Corporate Communications, and other senior management members actively engage in dialogue with shareholders and investors. In fiscal 2024, IR activities were conducted as shown in the table below.

In addition, to enhance engagement with shareholders, we held SR meetings with shareholders in Japan and overseas and discussed ESG and management issues. The opinions received during the discussions are fed back to the management, and are used to improve management measures.

IR activities	Results
Results briefing for analysts and institutional investors (telephone conference, etc.)	6 times
One-on-one meeting with institutional investors	462 meetings
Conference meeting hosted by securities companies	36 meetings
Meeting at NDR	44 meetings
Seminar for individual investors	3 times



Results briefing

External evaluation of IR activities

IR website

Daiwa Investor Relations Co., Ltd.

2024 Internet IR Awards
Excellence Award

2024 Internet IR Sustainability
Excellence Award

Nikko IR Corporation

Ranking of all listed company websites in FY 2024
Best site (General award)

Broadband Security Co., Ltd.

Gomez IR Site Ranking 2024
Excellent Company: Bronze Prize

Inclusion in ESG index

Yaskawa was included in the following indices as of July 2025.

**2025 CONSTITUENT MSCI NIHONKABU
ESG SELECT LEADERS INDEX**

**2025 CONSTITUENT MSCI JAPAN
EMPOWERING WOMEN INDEX (WIN)**

STOXX Member 2024/2025
Platinum Career Index



FTSE4Good



**FTSE Blossom
Japan Index**



**FTSE Blossom
Japan Sector
Relative Index**



THE INCLUSION OF YASKAWA ELECTRIC CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF YASKAWA ELECTRIC CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

Corporate information (As of February 28, 2025)

Corporate name:	YASKAWA Electric Corporation
Head office:	2-1 Kurosakishiroishi, Yahatanishi-ku, Kitakyushu 806-0004, Japan
Founded:	July 16, 1915
Share capital:	30,562 million yen

Employees:	12,833 Consolidated
Number of consolidated subsidiaries:	71 companies
Number of affiliates accounted for by the equity method:	13 companies

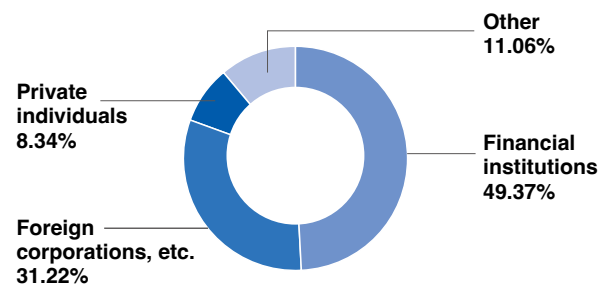
Stock and shareholder information

(As of February 28, 2025)

Stock Information

Securities code:	6506 (Japan)
Business year:	March 1 to the last day of February of the following year
Record date for dividend payout:	Last day of February and August 31 of each year
Month of the Ordinary General Meeting of Shareholders:	May
Number of shares outstanding:	266,690,497
Number of shares circulating (unit):	1,596,182 units
Ratio of shares circulating:	59.85%
Stock exchange listings:	Tokyo (Prime market), Fukuoka
Share unit:	100 shares
Number of shareholders:	41,080

Share distribution by shareholder type

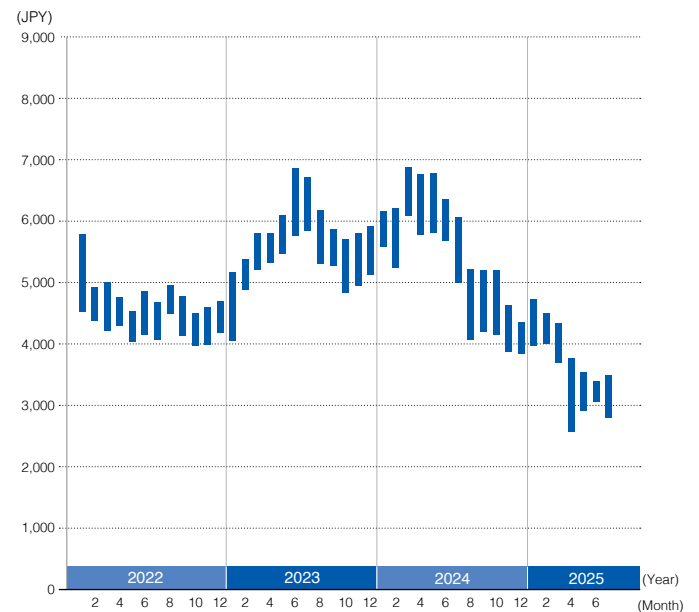


Major shareholders

Major shareholders (Top 10 shareholders)	Number of shares (Thousands)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	48,510	18.65
Custody Bank of Japan, Ltd. (Trust Account)	25,349	9.75
THE BANK OF NEW YORK 133969	8,981	3.45
Mizuho Bank, Ltd. (MHBK)	8,100	3.11
Custody Bank of Japan, Ltd. (Sumitomo Mitsui Trust Bank, Limited Employee Retirement Benefit Trust Account)	7,439	2.86
Meiji Yasuda Life Insurance Company	7,230	2.78
The Bank of Fukuoka, Ltd.	5,100	1.96
STATE STREET BANK WEST CLIENT – TREATY 505234	4,942	1.9
BANK PICTET AND CIE (EUROPE) AG, SUCCURSALE DE LUXEMBOURG REF UCITS	4,611	1.77
SMBC Nikko Securities Inc.	4,371	1.68

Note: Treasury stock (6,623,784 shares) is deducted in the calculation of the shareholding ratio.

Company share price (From January 2022 to July 2025)



Note: The prices displayed are the monthly high and low prices traded at Tokyo Stock Exchange.

Stock price indicators and data (As of the end of FY)

	2020	2021	2022	2023	2024
Price Earnings Ratio (PER) (Times)	73.47	31.15	27.06	31.56	18.45
Price Book-value Ratio (PBR) (Times)	5.65	4.10	4.03	4.00	2.49
Market capitalization at the end of the period (million JPY)	1,418,793	1,218,776	1,429,461	1,631,879	1,075,563