

Long-term Financial Data (FY2015-FY2025)

Japanese GAAP

(Fiscal year)		2015	2016	2017*3	2018	2019	2020
Net sales		411,260	394,883	448,523	474,638	410,957	389,712
Gross profit		134,147	124,018	154,174	156,353	124,496	116,370
Operating profit		36,730	30,409	54,126	53,098	24,198	27,180
Profit before income taxes		35,202	29,910	53,556	55,051	24,642	27,172
Profit attributable to owners of parent		22,365	20,397	39,749	42,524	15,572	18,927
Business Segment Information*1*2							
Motion Control	Net sales	187,548	172,025	212,095	213,260	180,446	176,014
	Operating profit	22,413	22,772	41,729	34,697	20,554	24,576
	Operating profit ratio (%)	12.0	13.2	19.7	16.3	11.4	14.0
Robotics	Net sales	154,068	139,993	163,379	177,995	152,170	139,494
	Operating profit	15,304	10,253	17,761	17,986	6,503	6,907
	Operating profit ratio (%)	9.9	7.3	10.9	10.1	4.3	5.0
System Engineering	Net sales	43,053	59,354	52,934	51,627	55,535	50,763
	Operating profit	-760	-591	-3,794	-770	469	-1,030
	Operating profit ratio (%)	-1.8	-1.0	-7.2	-1.5	0.8	-2.0
Sales by Destination*4							
Japan		135,495	134,205	133,896	154,539	151,481	135,908
The Americas		85,088	74,691	83,078	84,908	73,906	58,928
Europe		52,011	50,736	60,879	70,436	61,275	54,822
China		81,938	81,246	103,313	103,404	79,974	97,938
Asia except China		52,355	49,798	63,397	60,914	43,892	41,818
Other		4,370	4,205	3,957	435	428	296
Overseas sales ratio (%)		67.1	66.0	70.1	67.4	63.1	65.1
Cash Flow							
Cash flows from operating activities		31,954	33,752	46,054	34,347	21,480	39,602
Cash flows from investing activities		-22,421	-18,936	-18,852	-27,111	-20,645	-9,601
Free cash flows		9,533	14,816	27,202	7,236	835	30,000
Cash flows from financing activities		-2,601	-16,453	-14,820	-10,268	491	-20,284
Cash and cash equivalents at end of period		31,656	29,735	42,213	39,289	40,307	50,953
Per Share Information							
Earning (yen)		84.71	76.60	149.35	161.00	59.42	72.41
Dividends (yen)		20.00	20.00	40.00	52.00	52.00	24.00
End of the Fiscal Year							
Total assets		373,533	387,512	441,249	463,965	450,127	487,428
Interest-bearing debt		48,426	36,765	32,247	55,415	81,578	76,543
Shareholders' equity		181,281	198,513	235,865	243,967	228,362	246,266
Management and Financial Indicators							
Operating profit ratio (%)		8.9	7.7	12.1	11.2	5.9	7.0
ROE: Return on equity (%)		12.8	10.7	18.3	17.9	6.6	8.0
Shareholders' equity ratio (%)		48.5	51.2	53.5	52.6	50.7	50.5
Debt-to-equity ratio (times)		0.27	0.19	0.14	0.22	0.36	0.31
Dividend payout ratio (%)		23.6	26.1	26.8	32.3	87.5	33.1
Exchange Rate							
U.S. dollar (yen)		120.8	108.4	111.5	110.5	109.0	106.0
Euro (yen)		133.0	119.2	128.8	128.9	121.4	122.8

*1 Revisions were made to the division of businesses segments starting FY2017. The PV inverter business, which was previously included in Motion Control, is included in System Engineering. Figures and profit ratios of each segment for FY2016 reflect this change. The change is not applied to figures and profit ratios for the period up until FY2015.

*2 From FY2020, medium voltage AC drive systems were included in the Systems Engineering segment, but are now included in the Motion Control segment. Amounts and operating profit ratios for each segment are presented on the basis after the change of segments for FY2019 and before the change of segments for the period up to FY2018.

2021	2022	2023	2024	2025	(Fiscal year)	
479,082	555,955	575,658	537,682	542,122	Revenue	
168,644	192,006	209,100	191,481	191,236	Gross profit	
52,860	68,301	66,225	50,156	47,307	Operating profit	
55,378	71,134	69,078	78,454	49,563	Profit before tax	
38,354	51,783	50,687	56,987	35,240	Profit attributable to owners of parent	
Business Segment Information ^{*1*2*5}						
227,260	252,126	269,416	238,752	236,053	Revenue	
38,161	36,193	38,975	23,005	24,384	Operating profit	Motion Control
16.8	14.4	14.5	9.6	10.3	Operating profit ratio (%)	
178,670	223,829	234,680	237,413	247,012	Revenue	
17,248	26,126	25,149	23,751	20,418	Operating profit	Robotics
9.7	11.7	10.7	10.0	8.3	Operating profit ratio (%)	
52,265	51,111	46,074	38,352	38,744	Revenue	
2,126	2,574	4,857	4,605	4,989	Operating profit	System Engineering
4.1	5.0	10.5	12.0	12.9	Operating profit ratio (%)	
Revenue by Location ^{*4}						
150,190	162,405	159,576	149,207	148,377	Japan	
80,705	116,956	134,254	129,473	128,503	The Americas	
73,726	81,393	90,087	72,965	68,145	EMEA	
126,055	135,860	125,021	113,086	116,075	China	
48,405	59,339	66,718	72,949	81,020	Asia except China	
–	–	–	–	–	Other	
68.7	70.8	72.3	72.2	72.6	Overseas revenue ratio (%)	
Cash Flow						
49,233	-2,209	54,619	56,505	52,170	Net cash provided by operating activities	
-24,165	-19,694	-29,346	-21,287	-44,216	Net cash used in investing activities	
25,067	-21,904	25,272	35,218	7,953	Free cash flows	
-2,475	7,197	-29,416	-15,673	-8,626	Net cash provided by (used in) financing activities	
55,151	42,274	40,279	59,028	61,223	Cash and cash equivalents at end of period	
Per Share Information						
146.72	198.07	193.87	218.62	135.88	Earnings per share (yen)	
52.00	64.00	64.00	68.00	68.00	Dividends per share (yen)	
End of the Fiscal Year						
559,038	653,132	702,335	743,774	812,365	Total assets	
68,046	99,565	95,901	109,527	124,852	Interest-bearing debt	
291,234	347,499	399,338	431,188	483,542	Equity attributable to owners of parent	
Management and Financial Indicators						
11.0	12.3	11.5	9.3	8.7	Operating profit ratio (%)	
14.3	16.2	13.6	13.7	7.7	ROE: Return on equity (%)	
52.1	53.2	56.9	58.0	59.5	Ratio of equity attributable to owners of parent to total assets (%)	
0.23	0.29	0.24	0.25	0.26	Debt-to-equity ratio (times)	
35.4	32.3	33.0	31.1	50.0	Dividend payout ratio (%)	
Average Exchange rate						
111.5	134.1	143.2	152.7	149.9	U.S. dollar (yen)	
130.4	139.8	155.1	164.0	172.8	Euro (yen)	

^{*3} The Company changed its accounting period starting FY2017 from March 20 to the last day of February. As a transitional year for this change, FY2017 was from March 21, 2017 to February 28, 2018.

^{*4} Regional revenue is disclosed by destination up to FY2020, and by location since FY2021.

^{*5} From FY2024, we revised the segment classification of PV inverter, which had been included in the System Engineering segment, to be included in the Motion Control segment. Amounts and operating margins for each segment are presented based on the revised information for FY2023 and on the basis before segment changes up to FY2022.

IR Activities and External Evaluation

IR Activities

Yaskawa believes it is important to promote constructive dialogue with shareholders and investors in order to achieve sustainable growth and increase corporate value over the medium to long term. When necessary, the President, the Director in charge of Investor Relations, the General Manager of Corporate Communications, and other senior management members actively engage in dialogue with shareholders and investors. In FY2025, IR activities were conducted as shown in the table below.

In addition, to enhance engagement with shareholders, we held SR meetings with shareholders in Japan and overseas and discussed ESG and management issues. The opinions received during the discussions are fed back to the management, and are used to improve management measures.

IR activities	Results
Results briefing for analysts and institutional investors (telephone conference, etc.)	6 times
One-on-one meeting with institutional investors	395 meetings
Conference meeting hosted by securities companies	60 meetings
Meeting at NDR	31 meetings
Seminar for individual investors	4 times



Results briefing

External Evaluation of IR Website

Daiwa Investor Relations Co., Ltd. 2025 Internet IR Awards Commendation Award 	Nikko IR Corporation Ranking of all listed company websites in FY 2025 Best site (General award)	Broadband Security Co., Ltd. Gomez IR Site Ranking 2025 Excellent Company: Bronze Prize 
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Inclusion in ESG Index

(As of July 2025)

Sompo Sustainability Index  Sompo Sustainability Index	FTSE4Good Index Series  FTSE4Good	iiSTOXX MUTB Japan Platinum Career Index  Member 2026/2027 Platinum Career Index
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Yaskawa has been selected as a constituent of six ESG stock indices adopted by the Government Pension Investment Fund (GPIF) for domestic equities.

2026 CONSTITUENT MSCI NIHONKABU
ESG SELECT LEADERS INDEX

2026 CONSTITUENT MSCI JAPAN
EMPOWERING WOMEN INDEX (WIN)



FTSE Blossom
Japan Index



FTSE JPX Blossom
Japan Sector
Relative Index

Morningstar Japan ex-REIT
Gender Diversity Tilt Index

THE INCLUSION OF YASKAWA ELECTRIC CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF YASKAWA ELECTRIC CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

Corporate and Stock-Related Information

Corporate information (As of February 28, 2026)

Corporate name:	YASKAWA Electric Corporation
Head office:	2-1 Kurosakishiroishi, Yahatanishi-ku, Kitakyushu 806-0004, Japan
Founded:	July 16, 1915
Share capital:	30,562 million yen

Employees:	12,483 Consolidated
Number of consolidated subsidiaries:	54 companies
Number of affiliates accounted for by the equity method:	7 companies

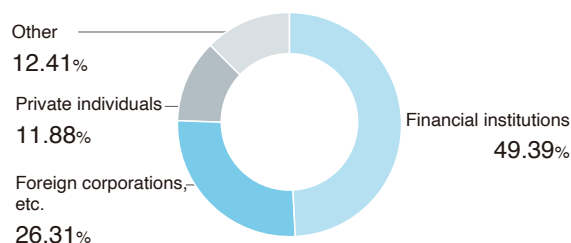
Stock and shareholder information

(As of February 28, 2026)

Stock information

Securities code:	6506 (Japan)
Business year:	March 1 to the last day of February of the following year
Record date for dividend payout:	Last day of February and August 31 of each year
Month of the Ordinary General Meeting of Shareholders:	May
Number of shares outstanding:	266,690,497
Number of shares circulating (unit):	1,319,684 units
Ratio of shares circulating:	49.48%
Stock exchange listings:	Tokyo (Prime market), Fukuoka
Share unit:	100 shares
Number of shareholders:	83,296

Share distribution by shareholder type

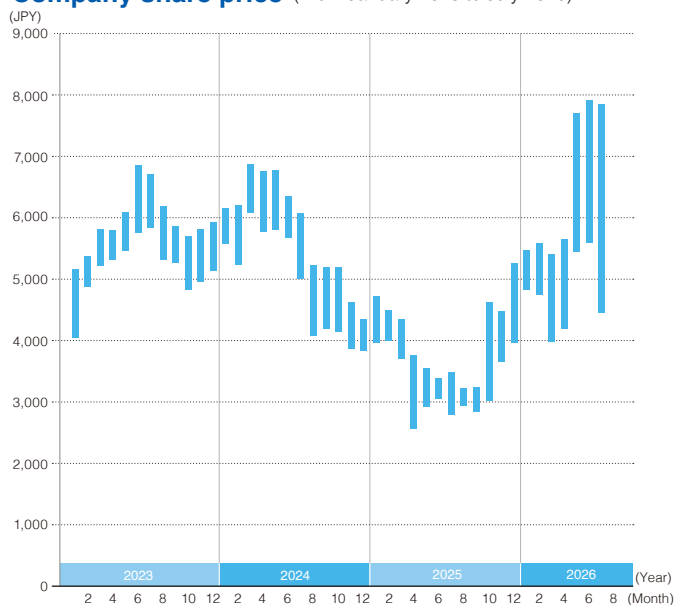


Major shareholders

Major shareholders (Top 10 shareholders)	Number of shares (Thousands)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	49,452	19.02
Custody Bank of Japan, Ltd. (Trust Account)	30,332	11.66
JPMorgan Securities Japan Co., Ltd.	8,391	3.23
Meiji Yasuda Life Insurance Company	7,230	2.78
Mizuho Bank, Ltd. (MHBK)	5,400	2.08
Custody Bank of Japan, Ltd. (Sumitomo Mitsui Trust Bank, Limited Employee Retirement Benefit Trust Account)	5,208	2.00
The Bank of Fukuoka, Ltd.	5,100	1.96
JP MORGAN CHASE BANK 385781	3,799	1.46
THE NISHI-NIPPON CITY BANK, LTD.	3,438	1.32
SMBC Nikko Securities Inc.	2,976	1.14

Note: Treasury stock (6,624,290 shares) is deducted in the calculation of the shareholding ratio.

Company share price (From January 2023 to July 2026)



Note: The prices displayed are the monthly high and low prices traded at Tokyo Stock Exchange.

Stock price indicators and data (As of the end of FY)

	2021	2022	2023	2024	2025
Price earnings ratio (PER) (Times)	31.15	27.06	31.56	18.45	40.59
Price book-value ratio (PBR) (Times)	4.10	4.03	4.00	2.49	2.96
Market capitalization at the end of the period (million JPY)	1,218,776	1,429,461	1,631,879	1,075,563	1,470,798